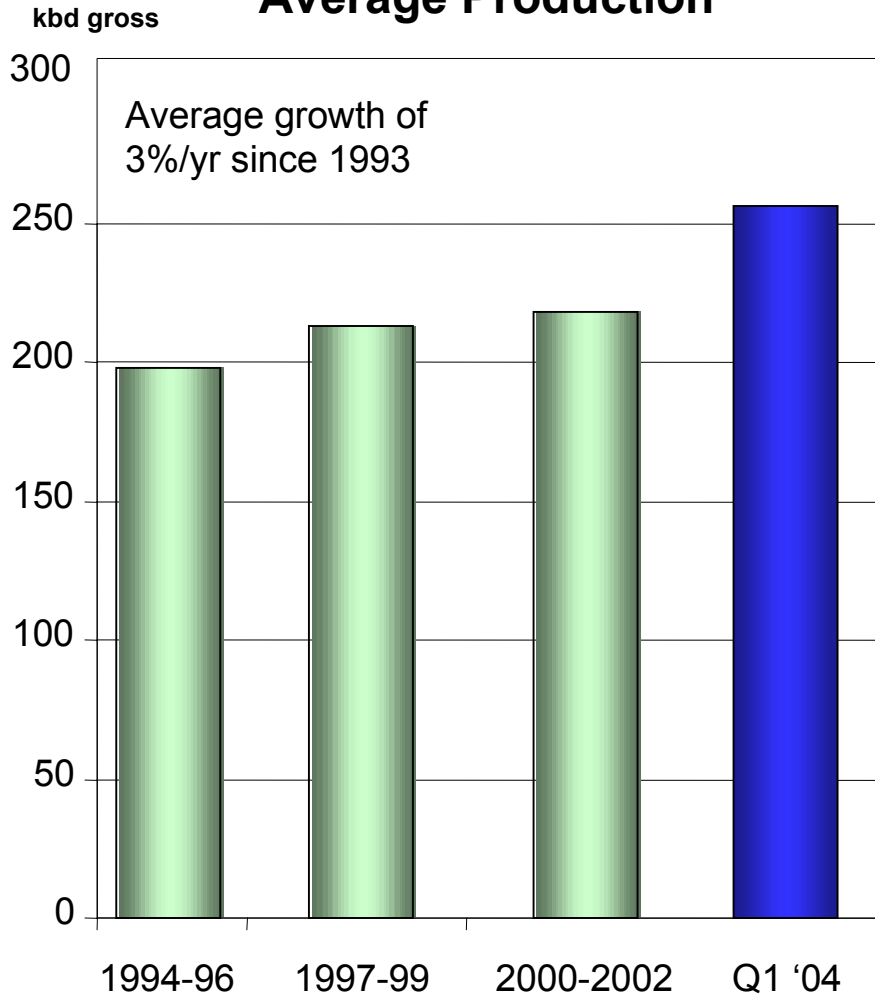


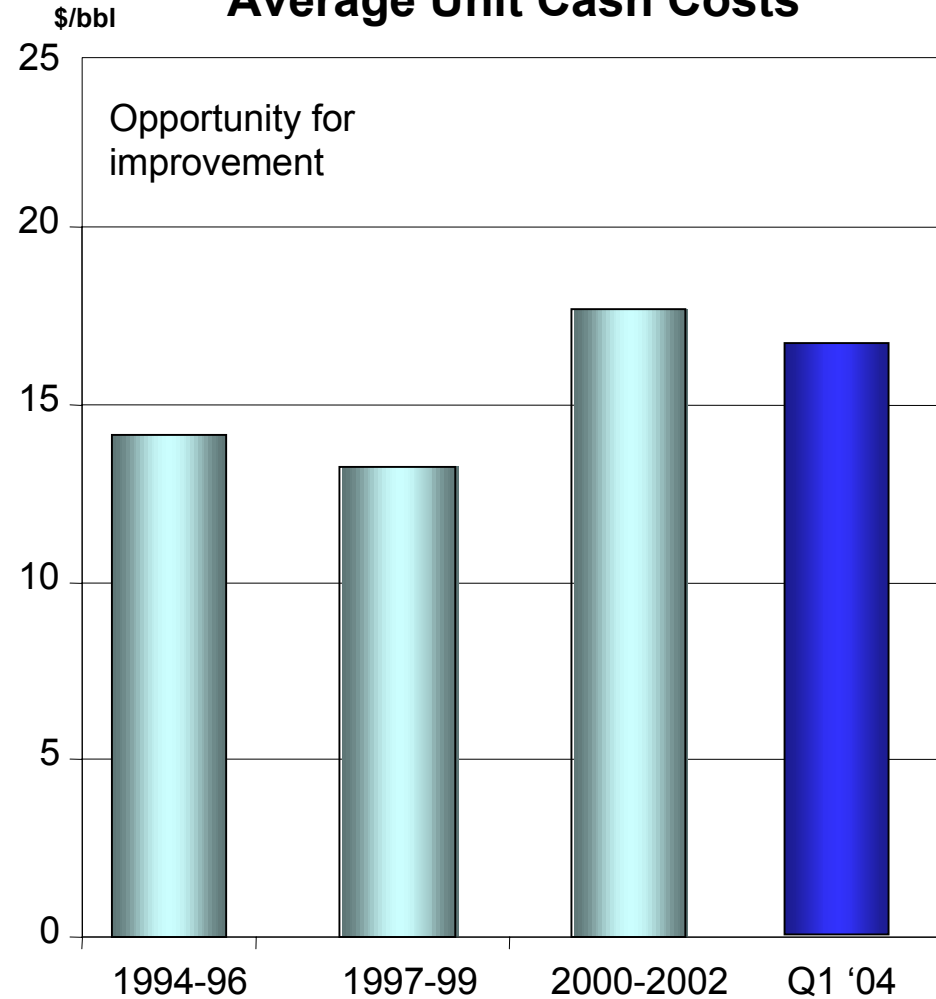


# Syncrude Performance

## Average Production



## Average Unit Cash Costs



Reliability initiatives and cost reduction key focus areas